# BEFORE THE FEDERAL ELECTION COMMISSION

Brad Woodhouse American Democracy Legal Fund 455 Massachusetts Avenue, NW Washington, DC 20001

Complainant,

ν.

National Rifle Association of America 11250 Waples Mill Road Fairfax, VA 22030

National Rifle Association Institute for Legislative Action 11250 Waples Mill Road Fairfax, VA 22030

Respondents.

#### COMPLAINT

Complainant files this complaint with the Federal Election Commission (the "FEC" or "Commission") under 52 U.S.C. § 30109(a)(1) against the National Rifle Association of America ("NRA") and the National Rifle Association Institute for Legislative Action ("NRA-ILA") (collectively, "Respondents") for violating the Federal Election Campaign Act of 1971, as amended (the "Act") and Commission regulations, as described below. According to news sources, the Federal Bureau of Investigations ("FBI") is currently investigating whether Respondents received illegal contributions from foreign nationals in connection with the 2016 presidential election. Given the severity of these allegations, we request an immediate investigation by the Commission into these claims, both to determine the scope of any violations and to take appropriate remedial action against Respondents.

#### A. Factual Background

Organized as a nonprofit corporation under Section 501(c)(4) of the Internal Revenue

Code,¹ the NRA considers itself "the premier firearms education organization in the world."

The NRA's separate segregated fund—the National Rifle Association of America Political

Victory Fund ("NRA-PVF")—is currently registered with the FEC as a political committee,

financing political activity in connection with federal and nonfederal elections around the

country.³ The NRA-ILA is the lobbying arm of the NRA — its legislative programs and

activities are reported each year on the NRA's Form 990 tax returns.⁴ The NRA, NRA-ILA, and

NRA-PVF spent nearly \$55 million dollars in connection with federal elections in 2016.⁵ Of that

\$55 million, \$30 million was spent in support of Republican candidate Donald Trump, which is

"triple what the group devoted to backing Republican Mitt Romney in the 2012 presidential

race."⁶ The majority of money spent by the NRA in connection with the 2016 presidential

election was reportedly spent by the NRA-ILA, which is not required to disclose its donors to the

public.?

According to news sources, "links between Russia and the NRA have drawn the attention of federal investigators" raising the question of "whether a top Russian banker with ties to the Kremlin illegally funneled money to the National Rifle Association to help Donald Trump win the presidency." The Russian banker in question, Alexander Torshin, currently serves as the

<sup>1</sup> National Rifle Association of America, 2015 Form 990 (excerpts attached as Exhibit A).

accessed Jan. 21, 2018).

<sup>&</sup>lt;sup>2</sup> A Brief History of the NRA, National Rifle Association, available at https://home.nra.org/about-the-nra/.

<sup>&</sup>lt;sup>3</sup> National Rifle Association of America Political Victory Fund, FEC Statement of Organization (filed Nov. 19, 2015).

<sup>&</sup>lt;sup>4</sup> See 2015 Form 990, supra note 1, Part III, Line 4c (reporting more than \$24 million on legislative programs).

<sup>&</sup>lt;sup>5</sup> Peter Stone & Greg Gordon, FBI Investigating Whether Russian Money Went to NRA to Help Trump, McClatchy (Jan. 18, 2018), available at <a href="http://www.mcclatchydc.com/news/nation-world/national/article195231139.html">http://www.mcclatchydc.com/news/nation-world/national/article195231139.html</a>; see also NRA Outside Spending Summary 2016, OpenSecrets.org, available at <a href="https://www.opensecrets.org/outsidespending/detail.php?cmte=National%20Rifle%20Assn&cycle=2016">https://www.opensecrets.org/outsidespending/detail.php?cmte=National%20Rifle%20Assn&cycle=2016</a> (last

<sup>&</sup>lt;sup>6</sup> Stone & Gordon, *supra* note 5; *see also* NRA Outside Spending Summary 2012, OpenSecrets.org, *available at* <a href="https://www.opensecrets.org/outsidespending/detail.php?cycle=2012&cmte=National+Rifle+Assn">https://www.opensecrets.org/outsidespending/detail.php?cycle=2012&cmte=National+Rifle+Assn</a> (last accessed Jan. 21, 2018).

<sup>&</sup>lt;sup>7</sup> Stone & Gordon, *supra* note 5; *see also* General Instructions for Schedule B, Form 990, *available at* https://www.irs.gov/pub/irs-pdf/f990ezb.pdf.

deputy governor of Russia's central bank and "is known for his close relationships with both Russian President Vladimir Putin and the NRA."9

Mr. Torshin's ties to the NRA date back to 2011, when he was introduced to the organization's president and invited to attend subsequent NRA conventions in the United States. With his so-called protégé, Maria Butina, Torshin eventually helped create a similar gun rights group in Moscow called the "Right to Bear Arms." Through this organization, Torshin and Butina met fellow NRA member and conservative operative Paul Erickson — an adviser to the Trump transition team who helped raise money for the NRA. In 2015, Torshin and Butina "hosted a luxurious trip to Russia for NRA leaders" including Mr. Erickson and other top-level NRA donors. The following year, Ms. Butina and Mr. Erickson incorporated a company together in Mr. Erickson's home state of South Dakota: Bridges LLC. While it is not clear what the company does and "[p]ublic records don't reveal any financial transactions involving Bridges [LLC]... Erickson said the firm was established in case Butina needed any monetary assistance for her graduate studies."

<sup>&</sup>lt;sup>8</sup> Stone & Gordon, supra note 5; Lois Beckett, FBI Investigates Whether Russia Banker Used NRA to Fund Trump Campaign - Report, The Guardian (Jan. 18, 2018), available at <a href="https://www.theguardian.com/us-news/2018/jan/18/trump-nra-fbi-alexander-torshin-russia-investigation">https://www.theguardian.com/us-news/2018/jan/18/trump-nra-fbi-alexander-torshin-russia-investigation</a>.

<sup>&</sup>lt;sup>9</sup> Stone & Gordon, *supra* note 5; *see also* Rosalind S. Helderman & Tom Hamburger, *Guns and Religion: How American Conservatives Grew Closer to Putin's Russia*, Wash. Post (Apr. 30, 2017), *available at* <a href="https://www.washingtonpost.com/politics/how-the-republican-right-found-allies-in-russia/2017/04/30/e2d83ff6-29d3-11e7-a616-d7c8a68c1a66">https://www.washingtonpost.com/politics/how-the-republican-right-found-allies-in-russia/2017/04/30/e2d83ff6-29d3-11e7-a616-d7c8a68c1a66</a> story.html?utm term=.4385c90173b3.

<sup>&</sup>lt;sup>10</sup> Helderman & Hamburger, supra note 9; Stone & Gordon, supra note 5.

<sup>&</sup>quot;Stone & Gordon, supra note 5; Helderman & Hamburger, supra note 9.

<sup>&</sup>lt;sup>12</sup> Stone & Gordon, supra note 5; see also Michelle Goldberg, Is This the Collusion We Were Waiting For?, N.Y. Times (Jan. 19, 2018), available at <a href="https://www.nytimes.com/2018/01/19/opinion/nra-russia-investigation-trump.html">https://www.nytimes.com/2018/01/19/opinion/nra-russia-investigation-trump.html</a>; Michael Isikoff, White House Pulled out of Meet and Greet with 'Conservatives' Favorite Russian Over Suspected Mob Ties, Yahoo News (Apr. 2, 2017), available at <a href="https://www.yahoo.com/news/white-house-pulled-out-of-meet-and-greet-with-conservatives-favorite-russian-a-suspected-mobster-060026495.html">https://www.nytimes.com/2018/01/19/opinion/nra-russia-investigation-trump.html</a>; All Suspected Mob Ties, Yahoo News (Apr. 2, 2017), available at <a href="https://www.yahoo.com/news/white-house-pulled-out-of-meet-and-greet-with-conservatives-favorite-russian-a-suspected-mobster-060026495.html">https://www.nytimes.com/2018/01/19/opinion/nra-russia-investigation-trump.html</a>; Apr. 2, 2017), available at <a href="https://www.yahoo.com/news/white-house-pulled-out-of-meet-and-greet-with-conservatives-favorite-russian-a-suspected-mobster-060026495.html">https://www.yahoo.com/news/white-house-pulled-out-of-meet-and-greet-with-conservatives-favorite-russian-a-suspected-mobster-060026495.html</a>.

<sup>&</sup>lt;sup>13</sup> Helderman & Hamburger, supra note 9; Goldberg, supra note 12.

<sup>&</sup>lt;sup>14</sup> Stone & Gordon, *supra* note 5; Nicholas Fandos, *Operative Offered Trump Campaign 'Kremlin Connection' Using N.R.A. Ties*, N.Y. Times (Dec. 3, 2017), *available at* <a href="https://www.nytimes.com/2017/12/03/us/politics/trump-putin-russia-nra-campaign.html">https://www.nytimes.com/2017/12/03/us/politics/trump-putin-russia-nra-campaign.html</a>; *see also* Bridges LLC Business Entity Detail, S.D. Sec'y of State, *available at* <a href="https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?CN=064236191089001247030098158165">https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?CN=064236191089001247030098158165</a> <a href="https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?CN=064236191089001247030098158165">https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?CN=064236191089001247030098158165</a> <a href="https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?cN=064236191089001247030098158165">https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?CN=064236191089001247030098158165</a> <a href="https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?cN=064236191089001247030098158165">https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?cN=064236191089001247030098158165</a> <a href="https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?cN=064236191089001247030098158165">https://sosenterprise.sd.gov/Business/Business/FilingDetail.aspx?cN=064236191089001247030098158165</a> <a href="https://sosenterprise.sd.gov/Business/FilingDetail.aspx?cN=064236191089001247030098158165">https://sosenterprise.sd.gov/Business/FilingDetail.aspx?cN=064236191089001247030098158165</a> <a href="https://sosenterprise.sd.gov/Business/FilingDetail.aspx">https://sosenterprise.sd.gov/Business/FilingDetail.aspx</a> <a href="https://sosenterprise.sd.gov/Business/FilingDetail.aspx">https://sosenterprise.sd.gov/Business/FilingDetail.aspx</a> <a href="https://sosenterprise.

<sup>15</sup> Stone & Gordon, supra note 5.

Relying on his NRA connections, news sources report repeated attempts by Mr. Torshin to contact the Trump campaign in 2016, specifically seeking a one-on-one meeting with Donald Trump. For example, in May of 2016, Mr. Erickson sent an email on Torshin's behalf to a Trump campaign advisor, "tr[ying] to arrange a personal meeting with Trump [in connection with] the NRA convention" in Louisville, Kentucky. According to news sources, the email from Erickson "bore the subject line 'Kremlin Connection'" and explained that "Russia...was 'quietly but actively seeking dialogue with the U.S.' and would attempt to use the NRA's annual convention... to make 'first contact.'" While the Trump campaign declined Mr. Torshin's meeting request, Mr. Torshin did reportedly share a table with Donald Trump, Jr. during a private dinner at the convention that year, just before the NRA officially endorsed Donald Trump for president.

In June of 2016, Torshin tried to set up another "backchannel meeting between Trump and Torshin" but the campaign declined his request again.<sup>20</sup> Even after the election, Mr. Torshin continued to seek a meeting with now-President Trump, and was finally successful in scheduling a meet-and-greet with the President in connection with the National Prayer Breakfast in February of 2017.<sup>21</sup> That meeting was canceled at the last minute, reportedly due to recent allegations made by the Spanish Civil Guard that Mr. Torshin "directed dirty money" and aided in the money laundering of "ill-gotten gains through banks and properties in Spain."<sup>22</sup>

<sup>16</sup> Id.; Helderman & Hamburger, supra note 9; Goldberg, supra note 12.

<sup>&</sup>lt;sup>17</sup> Stone & Gordon, supra note 5; see also Fandos, supra note 14.

<sup>&</sup>lt;sup>18</sup> Fandos, supra note 14.

<sup>&</sup>lt;sup>19</sup> Stone & Gordon, *supra* note 5; Helderman & Hamburger, *supra* note 9; Esteban Duarte, Henry Meyer & Evgenia Pismennaya, *Mobster or Central Banker? Spanish Cops Allege This Russian Both*, Bloomberg Markets (Aug. 9, 2016), *available at* <a href="https://www.bloomberg.com/news/articles/2016-08-09/mobster-or-central-banker-spanish-cops-allege-this-russian-both">https://www.bloomberg.com/news/articles/2016-08-09/mobster-or-central-banker-spanish-cops-allege-this-russian-both</a>.

<sup>&</sup>lt;sup>20</sup> Sam Thielman, NRA's Ties to Putin Allies Go Back Years, Talking Points Memo (Jan. 19, 2018), available at https://talkingpointsmemo.com/muckraker/nras-ties-to-putin-allies-go-back-years.

<sup>&</sup>lt;sup>21</sup> Stone & Gordon, *supra* note 5.

<sup>&</sup>lt;sup>22</sup> Duarte, Meyer & Pismennaya, supra note 19.

In describing the ongoing relationship between Mr. Torshin, Ms. Butina, and the NRA in the lead up to the 2016 presidential election, Glenn Simpson of Fusion GPS succinctly explained that "the Russians...[had] infiltrated the NRA." Representative Adam Schiff of California later explained that "[t]he issue of whether there was an effort to either create a back channel through the NRA, or provide funding through the NRA, has been an issue of concern for the [House Intelligence] committee, and something we've endeavored to look into with the limited resources we have."

#### B. Legal Analysis

Federal law prohibits foreign nationals from making any contribution or expenditure in connection with an election to public office.<sup>25</sup> A foreign national is defined as an "individual who is not a citizen of the United States and who is not lawfully admitted for permanent residence."<sup>26</sup>

The Act further prohibits persons from (i) knowingly soliciting, accepting, or receiving a contribution or donation from a foreign national and (ii) "knowingly provid[ing] substantial assistance in the solicitation, making, acceptance, or receipt" of a contribution from a foreign national.<sup>27</sup> To make such a violation to "knowingly" a person must (i) have actual knowledge the person solicited is a foreign national, (ii) be aware of facts that would lead a reasonable person to conclude there is a substantial probability that the person solicited is a foreign national, or (iii) be aware of facts that would lead a reasonable person to inquire whether the person solicited is a foreign national, but fail to make such an inquiry.<sup>28</sup>

Testimony" herein).

<sup>&</sup>lt;sup>23</sup> Hearing Before the H. Permanent Select Comm. On Intelligence, 115th Cong. (2018) (statement of Glenn Simpson, Co-Founder of Fusion GPS), available at <a href="http://docs.house.gov/meetings/IG/IG00/20180118/106796/HMTG-115-IG00-20180118-SD002.pdf">http://docs.house.gov/meetings/IG/IG00/20180118/106796/HMTG-115-IG00-20180118-SD002.pdf</a> ("Simpson

<sup>&</sup>lt;sup>24</sup> Goldberg, supra note 12.

<sup>&</sup>lt;sup>25</sup> 11 C.F.R. § 110.20(b); 52 U.S.C. § 30121(b).

<sup>&</sup>lt;sup>26</sup> 11 C.F.R. § 110.20(a)(3)(ii).

<sup>&</sup>lt;sup>27</sup> *Id.* § 110.20(g), (h); 52 U.S.C. § 30121(a)(2).

In implementing the prohibition against providing substantial assistance to foreign nationals, the Commission determined the rule was "necessary...to prevent foreign national funds from influencing elections." For these purposes, "substantial assistance" means "active involvement in the solicitation, making, receipt or acceptance of a foreign national contribution or donation with an intent to facilitate successful completion of the transaction." In making this rule, the Commission made clear that the prohibition "covers, but is not limited to, those persons who act as conduits or intermediaries for foreign national contributions or donations."

Finally, the Act prohibits participation by foreign nationals in decisions involving election-related activities, including a prohibition on foreign nationals directing, dictating, controlling, or directly or indirectly participating in the decision-making process of any corporation, political organization or political committee with regard to that entity's election-related activities.<sup>32</sup> This prohibition extends to decisions concerning the making of contributions, donations, expenditures or disbursements in connection with elections.<sup>33</sup> Persons guilty of using foreign money to influence an American election through any of the methods described herein could be subject to both civil fines and criminal prosecution under federal law.<sup>34</sup>

As a 501(c)(4) organization, the NRA (and the NRA-ILA by extension) can generally accept contributions from foreign nationals to support its non-electoral activities and is not required to disclose its donors to the public when filing its annual Form 990 with the Internal Revenue Service.<sup>35</sup> However, neither the 501(c)(4) nor its political committee, NRA-PVF, can

<sup>&</sup>lt;sup>28</sup> 11 C.F.R. § 120(a)(4); FEC Adv. Op. 2016-10 (Parker).

<sup>&</sup>lt;sup>29</sup> Explanations and Justification, Assisting Foreign National Contributions or Donations, 67 Fed. Reg. 69,928, 69,945 (Nov. 19, 2002).

<sup>&</sup>lt;sup>30</sup> *Id*.

<sup>31 67</sup> Fed. Reg. at 69,945-46.

<sup>&</sup>lt;sup>32</sup> 11 C.F.R. § 110.20(i).

<sup>33 67</sup> Fed. Reg. at 69,945.

<sup>&</sup>lt;sup>34</sup> See 52 U.S.C. § 30109(a)(6), (d) (providing for civil and criminal penalties for knowing and willful violations).

<sup>&</sup>lt;sup>35</sup> General Instructions for Schedule B, Form 990, available at https://www.irs.gov/pub/irs-pdf/f990ezb.pdf.

(i) provide substantial assistance to facilitate the spending of foreign money to influence an American election, (ii) act as a conduit for an otherwise illegal foreign political contributions, or (iii) allow for a foreign national to participate in election-related decisions regarding the organization's activities.<sup>36</sup> NRA-PVF is further prohibited from soliciting, accepting, or receiving a contribution or donation from any foreign national and is required to disclose its donors to the FEC.<sup>37</sup>

According to sources, the NRA spent at least \$55 million dollars in connection with the 2016 election. Only contributions received by the NRA-PVF in connection with the 2016 election will be disclosed to the public. To put it another way, at least \$33 million was spent to influence federal elections in 2016, but the public will never learn the source of those contributions. This is particularly problematic given the news reports detailed above and the longstanding relationship between the NRA and prominent foreign nationals in Russia whose interests in influencing the outcome of the 2016 presidential election cannot be denied.

News sources indicate that Mr. Torshin was deliberately if not exclusively interested in the electoral activities of the NRA.<sup>39</sup> His repeated attempts at contacting the Trump campaign and meeting with Donald Trump demonstrate an obvious interest in participating in and influencing the 2016 election. Moreover, Mr. Torshin used his NRA contacts to facilitate these conversations and meeting requests with the Trump campaign.<sup>40</sup> In fact, Mr. Torshin was so deeply involved in the NRA's organization that Glenn Simpson of Fusion GPS—the research company hired to do opposition research on candidate Donald Trump—told Congress that the

36 11 C.F.R. § 110.20(g), (h), (i).

<sup>&</sup>lt;sup>37</sup> Id. §§ 104.3(a)(2), 110.20(b).

<sup>38</sup> Stone & Gordon, supra note 5.

<sup>&</sup>lt;sup>39</sup> Id.; Helderman & Hamburger, supra note 9.

<sup>&</sup>lt;sup>40</sup> Stone & Gordon, supra note 5; Helderman & Hamburger, supra note 9.

Russians had "infiltrated" the NRA, specifically naming Alexander Torshin and Maria Butina in his testimony.<sup>41</sup>

By infiltrating the NRA and gaining unfettered access to NRA donors and leaders, Mr. Torshin and Ms. Butina would have participated in the NRA's decision-making process regarding election-related activities — certainly indirectly if not directly. This relationship goes farther than simply attending NRA meetings. Mr. Torshin and Ms. Butina hosted a large group of top-level NRA donors in Moscow, and Ms. Butina then teamed up with NRA member and fundraiser Paul Erickson to form an LLC in advance of the 2016 election. While Mr. Erickson claims he and Ms. Butina formed this LLC to provide Butina with money for her graduate studies, news sources correctly characterize that as "an unusual way to use an LLC." In discussing the Butina-Erickson LLC, a different news source adds: "Here's another way LLCs could be used: as an intermediary between foreign agents and tax-exempt organizations that are not required by law to disclose their donors." Given allegations made against Mr. Torshin by the Spanish Civil Guard, this would not be the first time Mr. Torshin or those associated with him were accused of funneling money illegally.

Mr. Torshin and Ms. Butina had approximately 33 million opportunities to funnel foreign funds through the NRA, either directly through the NRA-ILA or indirectly through Bridges LLC and then the NRA. Because the NRA had reason to know of Mr. Torshin's objectives in influencing the 2016 presidential election, and had reason to know that any funds solicited by Mr. Torshin or Ms. Butina on behalf of the NRA would be solicited impermissibly from foreign

<sup>41</sup> Simpson Testimony, supra note 23.

<sup>&</sup>lt;sup>42</sup> Fandos, supra note 14; Stone & Gordon, supra note 5; Bridges LLC Business Entity Detail, S.D. Sec'y of State, available at

https://sosenterprise.sd.gov/BusinessServices/Business/FilingDetail.aspx?CN=064236191089001247030098158165 155023024203221157 (last accessed Jan. 21, 2018).

<sup>&</sup>lt;sup>43</sup> Stone & Gordon, supra note 5.

<sup>&</sup>lt;sup>44</sup> Goldberg, *supra* note 12.

<sup>&</sup>lt;sup>45</sup> Duarte, Meyer & Pismennaya, *supra* note 19.

nationals, Respondents are complicit in any scheme that took place in connection with these individuals. The FEC purposefully added conduits and intermediaries to the prohibition on substantial assistance to prohibit such an arrangement. While the FBI and U.S. House of Representatives are both investigating the potential money trail from Torshin to the NRA, this question falls squarely within the FEC's jurisdiction and should be investigated by the Commission.

# REQUESTED ACTION

We respectfully request that the Commission investigate these claims and any additional coordination between Respondents and foreign nationals in connection with the 2016 presidential election. We also ask the Commission to enjoin Respondents from any further violations of the Act and assign the maximum fines permitted by law should the investigation lead to evidence of illegal foreign contributions or the facilitation thereof.

Sincerely,

SUBSCRIBED AND SWORN to before me this 22 day of January of 2018.

Notary Public

My Commission Expires:

11-30-2021



# Exhibit A

DLN: 93493314006026

Form **990** 

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public
▶ Information about Form 990 and its instructions is at www IRS gov/form990

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

C Name of organization National Rifle Association of America  Doing business as  Number and street (or P O box if mail is not delivered to street address)   Room/suito 11250 Waples Mill Road  City or town, state or province, country, and ZIP or foreign postal code Fairfax, VA 220307400  F Name and address of principal officer Wilson H Phillips Jr 11250 Waples Mill Road Fairfax, VA 22030  status   501(c)(3)   501(c) (4)   (Insert no)   4947(a)(1) or   527  www.nra.org	<b>H(a)</b> Is the	53-0 E Teleph (703)	one nun	nber
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al number of individuals employed in calendar year 2015 (Part V, line 2a) .		[	5	852
al number of volunteers (estimate if necessary)		. [	6	150,000
at unrelated business revenue from Part VIII, column (C), line 12		• • [	7a	27,286,963
inrelated business taxable income from Form 990-T, line 34		·[	7b	
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-10)		56,577,0	1571	63,408,147
			, , ,	
rofessional fundraising fees (Part IX, column (A), line 11e)		6,879,		
rofessional fundraising fees (Part IX, column (A), line 11e)		6,879,		
	2	6,879,2 82,061,2	238	4,997,495
otal fundraising expenses (Part IX, column (D), line 25) ▶38,020,218		-	238	4,997,495 235,037,425
otal fundraising expenses (Part IX, column (D), line 25)   38,020,218  ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	3	82,061,2	238	4,997,495 235,037,425 303,534,567
otal fundraising expenses (Part IX, column (D), line 25) \$\int 38,020,218  ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  otal expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	3	82,061,3 45,611,9 35,120,7	238	4,997,495 235,037,425 303,534,567 33,174,671 End of Year
otal fundraising expenses (Part IX, column (D), line 25) \$\int \frac{38,020,218}{28}\$ ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	Beginning of	82,061,3 45,611,5 35,120,7	231 985 708	4,997,495 235,037,425 303,534,567 33,174,671 End of Year
otal fundraising expenses (Part IX, column (D), line 25) \$\int 38,020,218  ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  otal expenses Add lines 13-17 (must equal Part IX, column (A), line 25) evenue less expenses Subtract line 18 from line 12	Beginning of	82,061,3 45,611,5 35,120,7 f Current \ 07,610,4	238 231 985 708 <b>fear</b>	4,997,495 235,037,425 303,534,567 33,174,671 End of Year 214,839,625
otal fundraising expenses (Part IX, column (D), line 25) \$\int \frac{38,020,218}{28}\$ ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	Beginning of	82,061,3 45,611,5 35,120,7	238 231 985 708 <b>fear</b> 450	4,997,495 235,037,425 303,534,567 33,174,671 End of Year
2 T T T T T T T T T T T T T T T T T T T	eck this box F if the organization discontinued its operations or disposed of mber of voting members of the governing body (Part VI, line 1a)	arms safety, education, and training and advocacy on behalf of safe and responsible gun over the control of the organization discontinued its operations or disposed of more than 2 mber of voting members of the governing body (Part VI, line 1a)	arms safety, education, and training and advocacy on behalf of safe and responsible gun owners  ack this box	arms safety, education, and training and advocacy on behalf of safe and responsible gun owners  arck this box  if the organization discontinued its operations or disposed of more than 25% of its net a mber of voting members of the governing body (Part VI, line 1a)

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Per NRA Bylaws, to protect and defend the U S. Constitution to promote public safety, law and order, and national defense to train law enforcement agencies and civilians in marksmanship to promote shooting sports and hunting Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission

\_Yes Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

If "Yes," describe these new services on Schedule O

If "Yes," describe these changes on Schedule O

% **∑** 

\_Yes √No Did the organization cease conducting, or make significant changes in how it conducts, any program . . . . . • . . . . services? m

expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, Describe the organization's program service accomplishments for each of its three largest program services, as measured by the total expenses, and revenue, if any, for each program service reported 4

28,901,812) ) (Revenue \$ including grants of \$ 45,404,733 ) (Expenses \$ <del>4</del>

the outdoors with a newcomer Firing that first gun, stargazing from your campsite, signing your hunting license, these are some of the warm, life-affirming firsts to matches Amencas unique outdoor hentage is foundational to what makes this country great. Be part of the NRAs mentonng movement by shanng your passion for The gold standard in firearms training. Please visit Explore NRA org to learn more. Explore hunting programs, building the next generations of safe and responsible outdoor loving Americans Explore womens interests, promoting the largest growing demographic of new shooting enthusiasts. Explore law enforcement, offering associations, and shops Explore competitive shooting, challenging shooters from novice to world-class levels to compete in more than 10,000 NRA-sanctioned the best in law enforcement, military, and secunty firearms instruction. Explore clubs and ranges, supporting a network of over 15,000 NRA-affiliated clubs, be celebrated and memorable expenences to be shared

28,484,485) ) (Revenue \$ 35,465,774 including grants of \$ ) (Expenses \$ (Code <del>수</del>

matter experts The NRA publishes four NRA Official Journals for NRA members, other magazines, and specialty digital channels targeted to specific populations such as NRA Freestyle, NRA Women, and NRA Life of Duty, all part of NRA News There may be no other brand in America with a stronger suite of onginal programming aimed at educating, motivating, and entertaining audiences of all ages than the NRA. The NRA does not wait for someone else to tell the stories of law-abiding gun with the community of outdoor lovers and safe and responsible shooting enthusiasts. NRA member communications give NRA members unnivaled content delivered through a growing multimedia platform, with real time, daily, weekly, and monthly updates, trenchant insights, and the most authoritative coverage from subject Membership support. The highest value of being an NRA member is gun safety and training, including regular reinforcement of these lessons by keeping engaged owners Firearms safety is the comerstone of everything the NRA does for members

motivated members is the reason for the NRAs strength NRAILA legislative issues involve fireams and ammunition regulation, recreational shooting on public lands, gun registries, range preservation, veterans protection, international gun control threats, open and conceal carry laws, wildlife conservation, free speech, and a host initiatives aimed at reducing violent crime, and promotes hunters rights and conservation efforts. NRA members recognize the vital importance of NRAILAS true Legislative programs. The NRA Institute for Legislative Action was created in 1975 to advocate on behalf of safe and responsible gun owners. As the foremost grassroots work to preserve the Second Amendment for future generations of shooters and outdoor sportsmen and sportswomen. This legion of engaged and protector and defender of the Second Amendment, the NRA promotes firearms safety, advocates against efforts to erode gun nghts and freedoms, fights for ) (Revenue \$ including grants of \$ of related matters. Please visit NRAILA org for the most current research and information 24,851,934 ) (Expenses \$ 4

166,319,549) w ) (Revenue including grants of \$ 233,661,300 Other program services (Describe in Schedule O.) 127,938,859 Total program service expenses ▶ (Expenses \$ 4 4

Part IV	Checklist	of Rec	uired	Sched	dules
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🐒	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	Yes	:
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III "	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	<b>11</b> b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11</b> c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<b>11</b> d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	<b>12</b> a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	<b>12</b> b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	<b>14</b> b	Yes	
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L <b>9</b>	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		

1301	Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	<b>24</b> d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Pait I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV			
<b>.</b>		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	<b>28</b> c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Pait I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	•	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	***	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Dave V	Statements Regarding Other IRS Filings an	
	Statements Regarding Other IRS Fillings an	id Lax Compliance

	Check it Schedule O contains a response or note to any line in this Part V			
		,	Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 1,105			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a	Yes	
	organization solicit any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	c h		
7	were not tax deductible?	6b	Yes	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter	ļ		
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		]	
11	Section 501(c)(12) organizations. Enter	ĺ		
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13G		
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	İ	No
	If "Yes," has it filed a Form 7.20 to report these payments 2 if "No." provide an evolunation in Schedulo 0	14b		

#### Part VI Governance, Management, and Disclosure

	For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, describe the circumstances, processes, or changes in Schedule O. See instructions.	or 1	Ob belo	w,
	Check if Schedule O contains a response or note to any line in this Part VI			[
Se	ection A. Governing Body and Management			
•	Control to a supplier of such as a such as a first such as a such		Yes	No
13	Enter the number of voting members of the governing body at the end of the tax year  76	ĺ		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 71			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
5	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
3				
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule $O$	9		No
e	ction B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12</b> c	Yes	
	Did the organization have a written whistleblower policy?	13	Yes	
	Did the organization have a written document retention and destruction policy?	14	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
e	ction C. Disclosure			
	List the States with which a copy of this Form 990 is required to be filed AK, AL, AR, AZ, CA, CO, CT, DC, FLA, MA, MD, ME, MN, MO, MS, NC, NY, OH, OK, OR, PA, RI, SC, TN, UWV	ND,	UN, HN	, NM,
3	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website Upon request Other (explain in Schedule O)			

- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records Wilson H Phillips Jr Treasurer Nati 11250 Waples Mill Road Fairfax, VA 220307400 (703) 267-1000

Form 990 (2015)
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Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more t	than o	one both	box, an	heck unless officer stee)	3	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former			organization and related organizations
See Additional Data Table										
***************************************										
										· · · · · · · · · · · · · · · · · · ·

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

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Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year  (A)  Name and business address  InfoCision  325 Springside Dr Akron, OH 44333  Ackerman McQueen  1601 NW Expressway Oklahoma City, OK 73118  Postmaster  1735 N Lynn St Adrington, VA 22209  Communications Corp of America  13195 Freedom Way Boston, VA 22713  Valtum Inc  1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation's tax year  (C) Compensation  100,000 of (C) Compensati	service	es rendered to the organi	zatıon? <i>If "Yes,"</i>	comple	te Sci	hedu	le J i	for suc	h per	son .	• • •	• • • •	5		No			
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Compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year  (A)  (B)  (C)  Name and business address  InfoCision  325 Springside Dr  Akron, OH 44333  Ackerman McQueen  Public relations and advertising  13,807,643  1601 NW Expressway Oklahoma City, OK 73118  Postage shipping  9,625,410  1735 N Lynn St  Arlington, VA 22209  Communications Corp of America  13195 Freedom Way Boston, VA 22713  Valturn Inc  Fulfillment center  8,124,069  1095 Venture Dr  Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than	1 Compl	ete this table for your five	highest compe	nsated	Inde	pend	dent	contra	actor	s that rec	eived moi	e than \$100.00	0 of					
Name and business address  InfoCision  InfoCision  Membership processing and contribution solicitations  20,308,437  20,308,43	compe	nsation from the organiza	ition Report co	mpensa	tion	for t	he c	alenda	ryea	r ending	with or wit	hin the organizat	ion's	<del> </del>				
325 Springside Dr Akron, OH 44333 Ackerman McQueen  1601 NW Expressway Oklahoma City, OK 73118 Postraster  1735 N Lynn St Arlington, VA 22209 Communications Corp of America  13195 Freedom Way Boston, VA 22713 Valtur Inc  1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than		Na Na		ddress							Desc							
Akron, OH 44333  Ackerman McQueen  Public relations and advertising  13,807,643  1601 NW Expressway Oklahoma City, OK 73118  Postage shipping  9,625,410  1735 N Lynn St Arlington, VA 22209  Communications Corp of America  13195 Freedom Way Boston, VA 22713  Valtim Inc  1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than		_												20	,308,437			
1601 NW Expressway Oklahoma City, OK 73118  Postraster Postage shipping 9,625,410  1735 N Lynn St Arlington, VA 22209  Communications Corp of America 13195 Freedom Way Boston, VA 22713  Valturn Inc 1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than	325 Springside Akron, OH 443	Dr 33																
Oklahoma City, OK 73118  Postmaster  Postage shipping 9,625,410  1735 N Lynn St Arlington, VA 22209  Communications Corp of America Fundraising printing mailing 8,685,334  13195 Freedom Way Boston, VA 22713  Valtim Inc Fulfillment center 8,124,069  1095 Venture Dr Forest, VA 24551  Total number of independent contractors (including but not limited to those listed above) who received more than	-										Public relati	ons and advertising		13	,807,643			
Arlington, VA 22209  Communications Corp of America  13195 Freedom Way Boston, VA 22713  Valtim Inc  1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than				<del></del>							Postage shi	pping		9	,625,410			
13195 Freedom Way Boston, VA 22713  Valtum Inc  Fulfillment center  8,124,069  1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than	Arlington, VA 2	2209						<u> </u>			Fundraising	ngnting mailing			60E 224			
1095 Venture Dr Forest, VA 24551  2 Total number of independent contractors (including but not limited to those listed above) who received more than	13195 Freedom Boston, VA 227	ı Way			<del></del>										,000,004			
2 Total number of independent contractors (including but not limited to those listed above) who received more than	1095 Venture D										Fulfillment o	enter	Ţ	8	,124,069			
	2 Total nu \$100.00	mber of independent cont	ractors (includi	ng but	not li	mite	d to	those	liste	d above)	who recei	ved more than						

## Part VIII Statement of Revenue

		Check If Sched	lule O contains a respo	onse or note to any	ine in this Part VIII	<u> </u>	<u> </u>	
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a	Federated cam	npaigns 1a					512-514
nts T	b						İ	]
Contributions, Gifts, Grants and Other Similar Amounts			ues 11	·				
	c	Fundraising ev	ents 10					
iği Par	d	Related organi	zations 10	19,068,256				]
S, C	e	Government grant	ts (contributions) 1e	•				
ig is	f	All other contributi	ions, gifts, grants, and 1f	75,913,776				
he		sımılar amounts n	ot included above					
<u> </u>	9	Noncash contribut 1a-1f \$	ions included in lines	149,995				
Con	h	Total. Add line	s 1 a - 1 f		94,982,032			
	+			Business Code				
Program Service Revenue	2a	Program fees			14,590,207	14,590,207		
3.	ь	Member dues			165,664,978	165,664,978		
¥.	c				103,004,370	103,004,970		
ž	d							
ď	e							
11 au	f	All other progra	am service revenue					
Ž								
	3		s 2a-2f		180,255,185		-	
	-		ome (including divider ar amounts)		1,108,539			1,108,539
	4	Income from inves	stment of tax-exempt bond	proceeds >				
	5	Royalties		•	17,820,307			17,820,307
	_		(i) Real	(II) Personal				,
	6a	Gross rents	1,351,081					
	b	Less rental expenses	2,045,386					
	c	Rental income	-694,305					
	d	or (loss) Net rental incor	me or (loss)	L	-694,305			-694,305
			(i) Securities	(II) Other				034,303
	7a	Gross amount from sales of assets other than inventory	21,093,303	(4,7 = 3,144)				
	ь	Less cost or other basis and sales expenses	21,929,859					
	c	Gain or (loss)	-836,556					
			s)		-836,556			-836,556
Other Revenue	8a	Gross income fi events (not incl \$			i			
e ve			reported on line 1c)					
č		See Part IV, lin	e 18	823,987				
he	ь	Less direct ex	penses b	200,612	i			
ō	c		loss) from fundraising		623,375			623,375
	9a		rom gaming activities					
		See Part IV, lin	e 19 a					
	ь	less directex	penses b.					
			loss) from gaming acti	vities		ľ		
				<b>—</b>				
	10a	Gross sales of I returns and allo	nventory, less wances . a	21,445,536				
	ь	Less cost of go	ods sold b	7,133,931				
	С	Net income or (	loss) from sales of inve		14,311,605	13,288,158	1,023,447	1
		Miscellaneous	Revenue	Business Code				
	11a	Advertising		541800	24,702,441		24,702,441	
	b	Subscriptions		541800	2,220,969	2,220,969		
	С	Other unrelated	business activity	900004	1,561,075		1,561,075	
	d	All other revenu	ie , ,		654,571			654,571
	e		11a-11d	•			·····	
	12		See Instructions	<u> </u>	29,139,056			
				• • •	336,709,238	195,764,312	27,286,963	18,675,931

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must	complete all columns All other organizations must c	omplete column (A)
Check if Schedule O contains a response	or note to any line in this Part IV	

	\( \overline{\sigma} \)				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	12,000	12,000		
2	Grants and other assistance to domestic individuals See Part IV, line 22	79,500	79,500		,
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4		0			
5	Compensation of current officers, directors, trustees, and key employees	8,538,155	3,338,969	4,723,603	475,583
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7		38,762,627	29,751,362	6,383,787	2,627,478
8		7,397,948	4,712,450	2,168,676	516,822
9	Other employee benefits	5,304,035	3,892,944	1,040,550	370,541
10	Payroll taxes		· · · · · · · · · · · · · · · · · · ·		
11	Fees for services (non-employees)	3,405,382	2,499,411	668,071	237,900
a	Management . , ,	0			
b	Legal	4,544,582	4,236,215	308,367	
С		124,970		124,970	
d		1,144,100	1,144,100		
е	000 Tate 17, mile 1,	4,997,495			4,997,495
f		113,365		113,365	
<b>g</b>	amount, list line 11g expenses on Schedule O)	0			
12	Advertising and promotion	36,948,713	30,059,840		6,888,873
13	Office expenses	7,529,022	4,649,329	2,879,693	
14	Information technology	10,159,314	5,758,299	4,401,015	
15	Royalties	0			
16 17	Occupancy	1,942,702	857,201	1,085,501	
18	Travel	7,695,386	5,718,842	1,976,544	
19	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
20	Interest	7,625,204	6,129,880	1,495,324	
21	Payments to affiliates	1,259,802	818,036	441,766	
22	Depreciation, depletion, and amortization	0	2 520 526	224.244	
 23	Insurance	3,453,780	2,529,536	924,244	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	1,188,011	1,188,011		
ē	Additional member communications expenses	68,369,024	50,399,454		17,969,570
Ŀ	Additional training and community service expenses	33,302,500	33,302,500		
c	Additional printing and publications expenses	24,712,927	24,712,927		
C	Fulfillment materials	9,487,257	8,176,571	134,381	1,176,305
e		15,436,766	9,693,923	2,983,192	2,759,651
25	Total functional expenses. Add lines 1 through 24e	303,534,567	233,661,300	31,853,049	38,020,218
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

# Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Part X			
	<del></del>		(A) Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	16,369,381	2	20,168,474
	3	Pledges and grants receivable, net	2,160,545	3	1,758,682
	4	Accounts receivable, net	57,547,065	4	64,092,546
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			
				5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			
As	7	Notes and loans receivable, net	3,018,999	6	2 004 592
•	8	Inventories for sale or use		7	3,004,582
	9	<b>_</b>	15,786,159	8	10,878,594
	10a	Prepaid expenses and deferred charges	4,251,978	9	5,207,830
		Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 75,679,606			
	Ь	Less accumulated depreciation 10b 36,792,542	38,542,719	10c	38,887,064
	11	Investments—publicly traded securities	59,225,582	11	60,176,258
	12	Investments—other securities See Part IV, line 11	3,984,651	12	3,721,861
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	6,723,371	15	6,943,734
	16	Total assets.Add lines 1 through 15 (must equal line 34)	207,610,450	16	214,839,625
	17	Accounts payable and accrued expenses	78,771,321	17	78,902,061
	18	Grants payable		18	
	19	Deferred revenue	44,691,740	19	26,873,323
	20	Tax-exempt bond liabilities		20	
Ś	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u> </u>	20	persons Complete Part II of Schedule L		22	· · · · · · · · · · · · · · · · · · ·
	23	Secured mortgages and notes payable to unrelated third parties	36,392,583	23	29,417,379
	24 25	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24)  Complete Part X of Schedule D			
			5,155,082	25	4,288,700
	26	Total liabilities. Add lines 17 through 25	165,010,726	26	139,481,463
ses		Organizations that follow SFAS 117 (ASC 958), check here ▶			
la I	27	Unrestricted net assets	-1,013,786	27	27,802,714
찚	28	Temporarily restricted net assets	7,998,213	28	7,349,401
E	29	Permanently restricted net assets	35,615,297	29	40,206,047
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
:ts	30	Capital stock or trust principal, or current funds		30	
\$\$e	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Ä	32	Retained earnings, endowment, accumulated income, or other funds		32	
Ne	33	Total net assets or fund balances	42,599,724	33	75,358,162
	34	Total liabilities and net assets/fund balances	207,610,450	34	214,839,625

Part XI Reconcilliation of Net Assets

1	Total revenue (must equal Part VIII, column (A ), line 12)	1		336,	709,238	
2	Total expenses (must equal Part IX, column (A), line 25)	2		303	534,567	
3	Revenue less expenses Subtract line 2 from line 1	3				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	33,174,6			
5	Net unrealized gains (losses) on investments		42,599,7			
6	Donated services and use of facilities	5		-2,:	173,402	
7	Investment expenses	6				
8	Prior period adjustments	7				
9	Other changes in net assets or fund balances (explain in Schedule O)	9		4 -	757.160	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			5,358,162	
Par	t XII Financial Statements and Reporting			- 7 7,5	750,102	
	Check if Schedule O contains a response or note to any line in this Part XII				_	
	and the second of the second o		•	Yes	No	
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O	-				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			-	
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	rate				
	Separate basis Consolidated basis					
С	c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?			Yes		
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule $O$	n				
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?				No	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3a 3b		<u> </u>	
				orm 990	(2015)	

Check if Schedule O contains a response or note to any line in this Part XI . . . . . .